



The Digitisation of Procurement

What B2B Sellers can learn from observing the latest procurement trends

James Marland, Global Vice President, SAP Ariba April 11th, Slovakia

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Agenda

What does it mean to go Digital?

Moving from the Age of Mandate to the Age of Guidance

Results from the latest CPO Procurement Survey

Why Procurement is Demanding a different approach

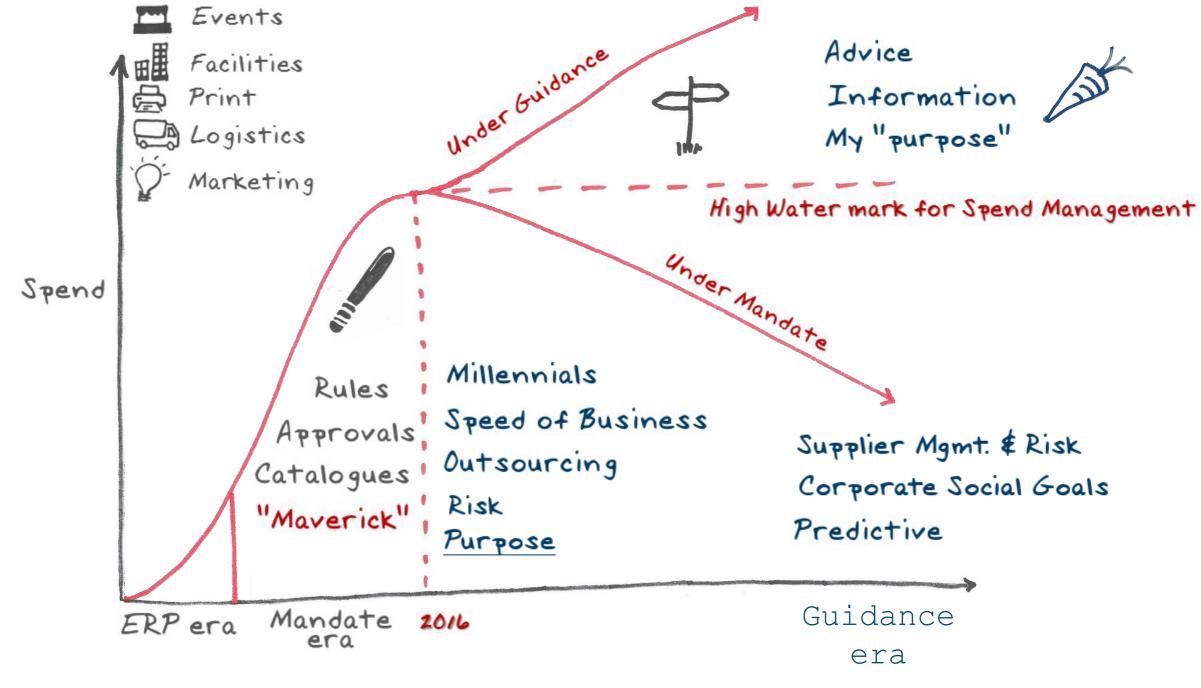


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This is one way to go Digital







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Key **Elements of** the Next Big Thing in Procurement

- Organizations that do good, do well. Create purpose beyond traditional procurement objectives
- Success measurement with a focus on value beyond cost savings is key to measuring progress
- Active risk management will ensure business and operations continuity
- CPO's should embrace complexity and new challenges their role will continue to evolve with a focus on collaboration
- Regardless of reporting structure, an adaptive and agile operating model is necessary to meet business requirements
- Evaluate opportunities to automate processes by embracing the wave of Digital Transformation
- Invest in technology of the future RPA and Al
- Consider making investments in data quality and collaborating with Finance on annual budget discussions
- Develop a talent management strategy to advance roles, skills and knowledge

How does Digitalization Impact Procurement in the Future

Focus on Purpose & Value

Operational, tactical tasks

Key KPI: Savings

Today

omorrow

Focus on business value and strategic Procurement / Big Data

Supplier innovations

Supplier Risk & Performance

Sustainable Supply Chain

Top 3 KPIs – value creation, supplier innovation hard savings - CPO Survey 2018 **Supplier Collaboration**

Price, terms & conditions negotiations

Category Management

Identify, develop and innovate to create value for the lines of businesses

Leverage the power of business networks

Priority for CPOs to innovate and transform digitally CPO Survey 2018



Role of the CPO in the Future

Chief Value Officer

or

Chief Collaboration Officer

Chief Purpose Officer

Automation

Paper based POs Goods Receipt and Invoices Scanning

Lights out shared services with end-to-end automation

Automated ordering, machine learning and Spot buy integration in catalogs

73% see high impact for operational procurement CPO Survey 2018

Develop Talents

Mix of operational and strategic buyers with different skills

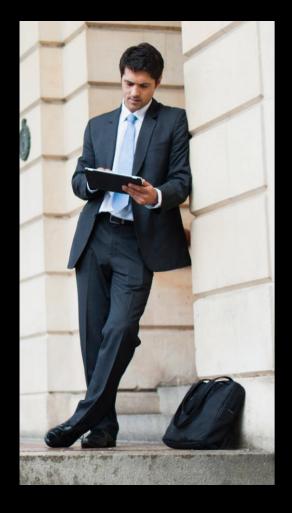
Strategic tasks are dominating – operational tasks are automated –

Attracting and retaining talents is key priority (procurement as talent pool)

No. 1 challenge identified CPO Survey 2018

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Why can't the CPO be more like C3PO?



Fluent in over six million forms of communication

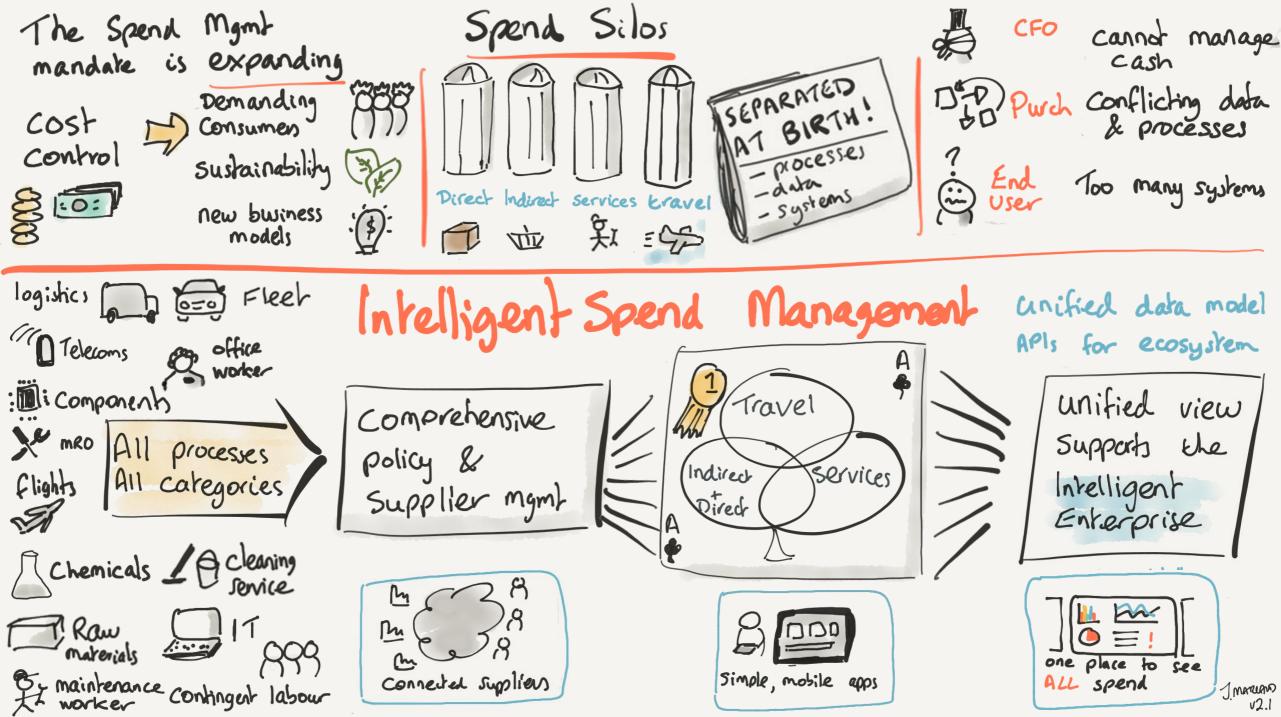
Works well with Robotics

Good Negotiator

Team Player



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What to do: James's POV

- 1. Millennial Buyers want consumer-grade buying
 - High Quality images
 - SEO-optimised descriptions
 - Experiment with BME-cat catalogue formats
- 2. Co-develop on-line forms with your customers
 - For non-catalogable items, provide good questions
 - Prevent "no-item found"
- 3. Embrace Digital Processes
 - E-Invoicing is number one process to automate for buyers, suppliers who offer this are much more sticky
 - Experiment with QR Codes, IoT, Automated ordering
- 4. Engage with Ariba Spot Buy team, to allow marketplace experience without using Amazon

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Questions

Thank you

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